

Followership, Awareness, & Feedback: Grow Your Skills in Communication

Debbee Lynn

### Overview and Key Learnings

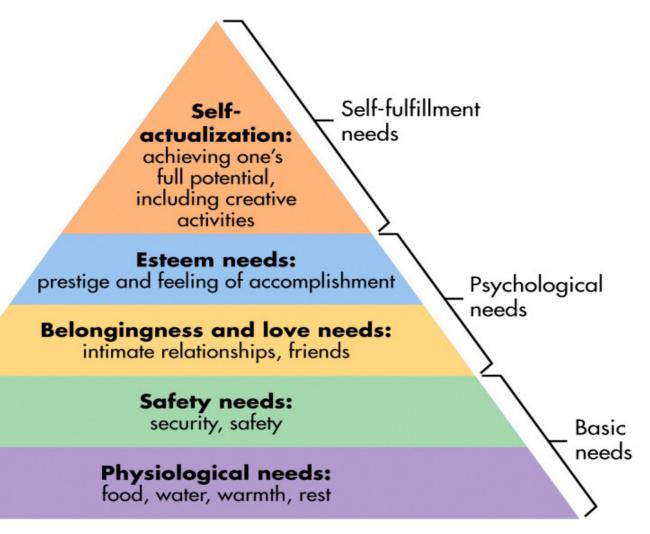
• IDENTIFY HOW AWARENESS AND FOLLOWERSHIP CONNECT & ENHANCE COMMUNICATION AND FEEDBACK.

 ABSORB SOME RESOURCES & PRACTICES TO STRENGTHEN AWARENESS IN EVERYDAY LIFE AND AS A LEADER

TAKE IN THE FOLLOWERSHIP IN LEADERSHIP INFORMATION

 RECEIVE THE NOTION: INCREASED AWARENESS HELPS CREATE MEMORABLE MOMENTS AND A STRONGER MORE INCLUSIVE COMMUNITY

#### MASLOW'S HIERARCHY OF NEEDS









Name/Eye Exchange

Anchor/Reference Activity We Need 4-Volunteers

### Anchor/Reference Activity Overview



Volunteers A, B, C, D



For each volunteer, the scenario, and the audience in the room, please be observant noting any emotions, ideas, aha's, unpleasant or pleasant feelings or emotions that



After all four participants have returned to the room, we will discuss.

## Anchor/Reference Activity Debrief Discussion & Recording



WHAT WERE YOUR OBSERVATIONS?

- VOLUNTEER A SPEAKS
- VOLUNTEER B SPEAKS
- VOLUNTEER C SPEAKS
- VOLUNTEER D SPEAKS
- AND THEN EVERYONE ELSE

# FEEDBACK COMMUNICATION

FOLLOWERSHIP/LEADERSHIP LEADERSHIP THEORIES & MODELS

AWARENESS & OBSERVATIONAL PRACTICES

### Effective Feedback

- > Continuous and in the moment
- > Honest and conversational
- Inquisitive instead of forceful
- > Based on the ultimate vision
- Specific and not general
- > Descriptive not critical
- > Focused on building strengths not weaknesses
- > Effectively and objectively communicated
- > Self-aware and socially aware for giving and receiving
- ➤ Bi-directional there is a transmitter and a receiver

"Productive givers focus on acting in the long-term best interests of others, even if it's not pleasant. They have the courage to give the critical feedback we prefer not to hear, but truly need to hear..."

~Adam Grant

#### COMMUNICATION

### THE FUNDAMENTAL SKILLS TO EFFECTIVE COMMUNICATION ARE:

- SELF-AWARENESS
- SELF-REGULATION/
   EMOTIONAL REGULATION
- CULTURAL & SOCIAL AWARENESS-COMPASSION/EMPATHY
- EXPRESS YOUR NEEDS EFFECTIVELY

### THREE ACTIVE STEPS TO TAKE:

- LEAD WITH PRESENCE
- COME FORM CURIOSITY AND CARE
- FOCUS ON WHAT REALLY
   MATTERS



WE SPEAK ~125-175 WORDS PER MINUTE



WE HAVE ~ 42-55 THOUGHTS PER MINUTE



WE LISTEN TO ~ 400-450 WORDS PER MINUTE



WE MAKE MEANING
OF THE WORDS
THROUGH
OBSERVATION &
LISTENING:



~55% FACIAL EXPRESSIONS/NON-COMMUNICATION



~38% HOW THE WORDS ARE SAID (VERBAL AND NON-VERBAL)



~7% THE ACTUAL WORD ITSELF (93% IS NON-VERBAL)

### Statistics of Communication

### Leadership Ouotes "Communication works for those who work at it." ~John Powell "The art of communication is the language of ~ James Humes leadership."

Collected and collated by Performance People Pty Ltd

### ACTIVITIES

"The most important thing in communication is hearing what isn't said."

~ Peter F. Drucker

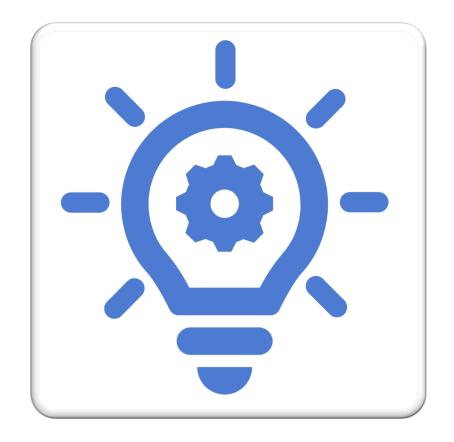
- EMOTION ON MY SLEEVE
- DEEP LISTENING





From www.thingsbearslove.com

Do you see any connection to our anchor activity and communication?





### FOLLOWERSHIP/LEADERSHIP – It's unique, it's SITUATIONAL

Courageous FOLLOWERSHIP

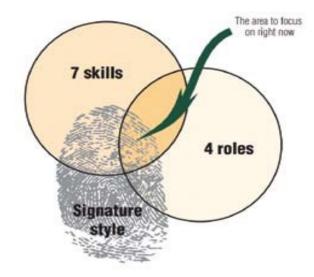
EMOTIONAL INTELLIGENCE

National Outdoor Leadership school





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### Defining "Follower"

- "Follower" and "leader" are roles we play when working in partnership & Collaboration
- A follower shares responsibility for a common purpose, wants the activity and leader to succeed and works towards this end.
- Followers usually accept direction from formal leaders while influencing them to make better choices.
- Followers can dissent (express a difference of opinion) IF ACTIONS leader IS not serving the common purpose well. Mission and values are first.

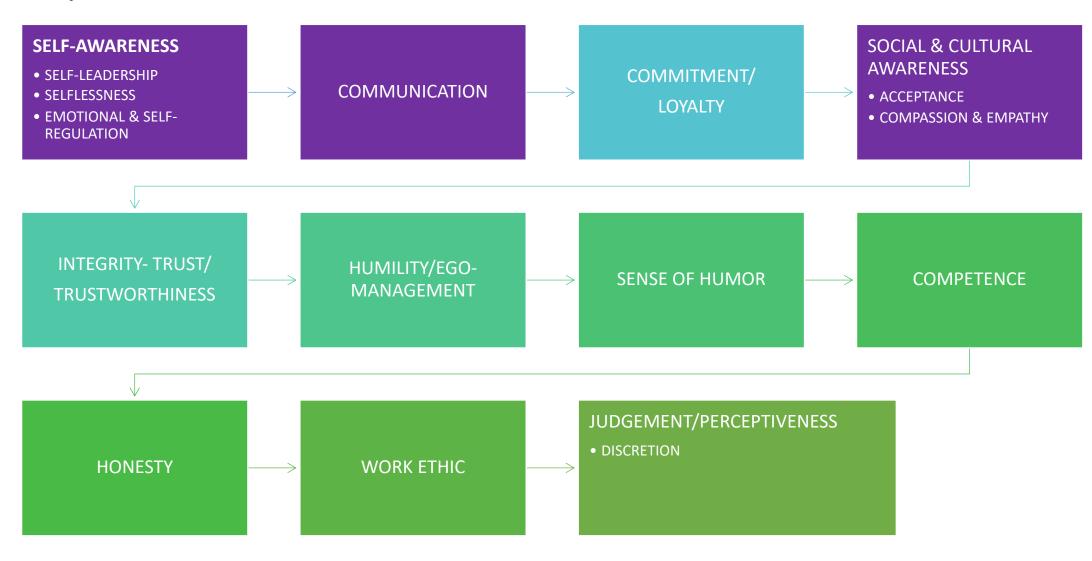




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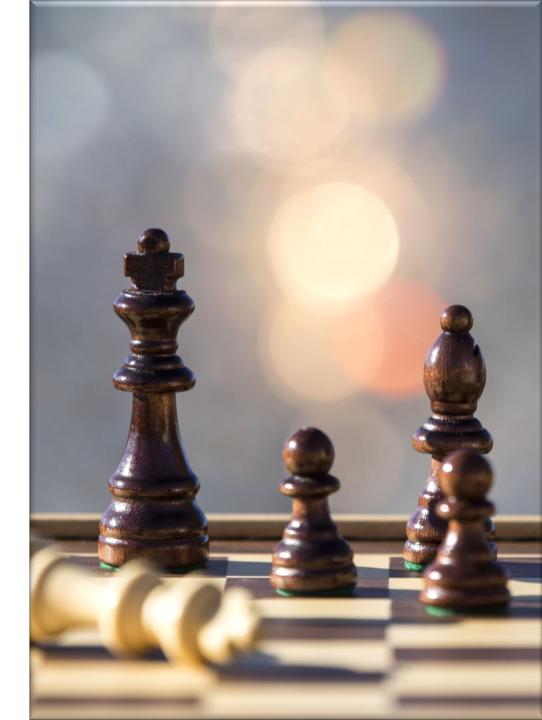


### Top CHARACTERISTICS of FOLLOWER/LEADERS

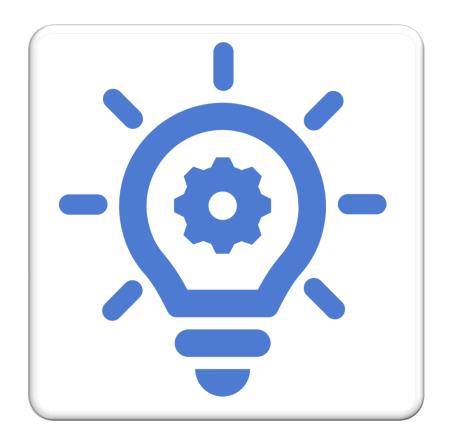


"Followership, like leadership, is a role and not a destination."

~ Michael McKinney

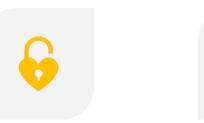


Can you see any connection to our anchor activity Communication, and FOLLOWERSHIP?











WHAT IS IT?

SELF-AWARENESS
UNDERSTANDING YOUR OWN
EMOTIONS, INTERNAL
STATES, AND NEEDS MOMENT TO MOMENT WITH
ACCEPTANCE, EMPATHY, AND
COMPASSION

SELF-REGULATION
REGULATING EMOTIONS
WITH AWARENESS OF
NERVOUS SYSTEM FLUCTIONS
(REACT VS. RESPOND,
UNPLEASANT AND PLEASANT)

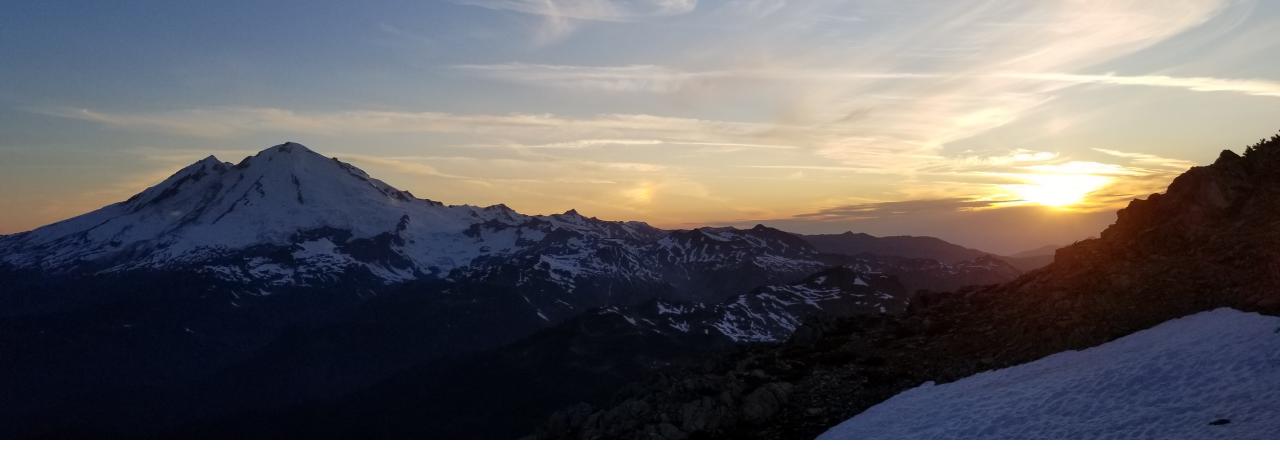
SOCIAL
AWARENESS/CULTURAL
AWARENESS
UNDERSTANDING AND
SENSING ANOTHER PERSON'S
BEHAVIORS, FEELNGS, AND
PERSPECTIVES WITH
ACCEPTANCE, EMPATHY, AND
COMPASSION

**RELATIONSHIP REGUALTION** 

### **AWARENESS**

- COLOR AWARENESS
- HEARING AWARENESS (MUSIC)

"LOOK PAST YOUR THOUGHTS, SO YOU MAY DRINK THE PURE NECTAR OF THIS MOMENT." - RUMI



### **HORIZON** Awareness

Followership activity



Kristin Neff



Being human is not about being any one particular way; it is about being as life creates you—with your own particular strengths and weaknesses, gifts and challenges, quirks and oddities."

Kristin Neff

#### REFERENCES

- Chaleff, I. (2009). *The courageous follower standing up to and for our leaders* (3<sup>rd</sup> ed.). San Francisco, CA: Berrett-Koehler Publishers, Inc.
- Day, D., & Gregory, J. (2017). Mindfulness as a prerequisite to effective leadership; exploring the constructs that foster productive use of feedback for professional learning. *Interchange (0826-4805), 48*(4), 363-375. <a href="https://doi.org/10.1007/s10780-017-9307-0">https://doi.org/10.1007/s10780-017-9307-0</a>
- Goleman, D., Boyatzis, R., & McKee, A. (2013). *Primal leadership unleashing the power of emotional intelligence*. Boston, Massachusetts: Harvard Business School Publishing. Kindle Edition.
- The Member Connector, International Leadership Association (March 2011). Retrieved from <a href="http://www.ilanet.org/Members/Memberspotlight/Spotlights/2011/NOLS.pdf">http://www.ilanet.org/Members/Memberspotlight/Spotlights/2011/NOLS.pdf</a>

### Resources

American Airlines video <a href="https://youtu.be/FhZCLGM8v4g">https://youtu.be/FhZCLGM8v4g</a>
Lighthouse video <a href="https://youtu.be/6HfBbSUORvo?t=47">https://youtu.be/6HfBbSUORvo?t=47</a>
Tango is Followership Video <a href="https://youtu.be/Cswrnc1dggg">https://youtu.be/Cswrnc1dggg</a>

Mindfulness Practices MBSR

https://palousemindfulness.com